FORM 10-Q
Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For Quarter Ended June 30, 1996
Commission File Number
0-10436
L. B. Foster Company
(Exact name of registrant as specified in its charter)

| Delaware | $25-1324733$ <br> (State of Incorporation) | (I.R.S. Employer |
| :---: | :---: | :---: | Identification No.)

(412) 928-3417
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the
Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X
No
Indicate the number of shares outstanding of each of the registrant's classes of common stock as of the latest practicable date.

Class Outstanding at July 24, 1996
Class A Common Stock, Par Value \$.01 9,952,738 Shares
L. B. FOSTER COMPANY AND SUBSIDIARIES

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PART I. FINANCIAL INFORMATION
ITEM 1. FINANCIAL STATEMENTS

## L. B. FOSTER COMPANY AND SUBSIDIARIES

 CONDENSED CONSOLIDATED BALANCE SHEETS (In Thousands)June 30, 1996 December 31,
1995

## ASSETS

Current Assets:

Cash and cash equivalents
\$1,537
49, 642
249
49, 891
43,577
1,005
2,961
99,569
Current deferred tax assets
Other current assets
Property held for resale Total current assets

41, 855
$(20,677)$
21,178
1,227 952
3, 024
952
\$125,950
\$1, 325
48, 166
111
48, 277
40, 304
1,005
831 985
92,727
43,561
$(20,956)$
$4,545 \begin{array}{r}22,605 \\ 2,018\end{array}$
2,528
\$124, 423
LIABILITIES AND STOCKHOLDER'S EQUITY Current Liabilities:

Current maturities of long-term debt Short-term borrowings (Note 5) Accounts payable Accrued payroll and employee benefits payable

Other current liabilities Total current liabilities

Long-Term Debt
Other Long-Term Liabilities
Stockholders' Equity:
Class A Common stock
102
Paid-in capital 35,208
Retained earnings
Treasury stock
Total stockholders' equity 29,955
(577)

64,708
\$125, 950

102
1,266
9,750
18, 065
2,682
3,105 34, 868

25, 034
1,348
, 148
28,480
(577)

63,173
\$124, 423

See notes to Condensed Consolidated Financial Statements.
L. B. FOSTER COMPANY AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF INCOME
(In Thousands, Except Per Share Amounts)


See Notes to Condensed Consolidated Financial Statements.

## L. B. FOSTER COMPANY AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(In Thousands)
Six Months
Ended June 30,

Cash Flows from Operating Activities: Net Income
\$1,475
\$1,907
Adjustments to Reconcile Net Income to Net Cash Provided (Used) by Operating Activities:

Deferred income taxes
1, 066
Depreciation and amortization
1,608
Gain on sale of property, plant and equipment (413)
1,578
(164)

219 Change in Operating Assets and Liabilities:

Accounts receivable
$(1,614)$
Inventories
Property held for resale
Other current asset
Other non-current assets
Accounts payable-trade
Accrued payroll and employee benefits
Other current liabilities
Other liabilities
3,273 )
1,342
233
(578)
(432)
(76)
$(1,582)$
105
$105(2,139)$
$(10,751)$
(49)
(128)
${ }^{91}(8,422)$
5,240
(503)
(524)

Cash Flows from Investing Activities:
Proceeds from sale of property, plant and
equipment $\quad$ Capital expenditures on property, plant
and equipment $\quad$ (1,129)
Net Cash Provided (Used) by Investing Activities 451
1,580 2,351

Cash Flows from Financing Activities:
Proceeds from issuance of revolving credit agreement borrowings
Exercise of stock options
Repayments of long-term deb
$60 \quad 9,240$
Net Cash Used by Financing Activities
1,900
(366)

Net Increase (Decrease) in Cash and Cash Equivalents 212
Cash and Cash Equivalents at Beginning of Period

Supplemental Disclosures of Cash Flow Information:

During 1996 and 1995, the Company financed the purchase of certain capital expenditures totaling \$137,000 and \$2,371,000, respectively, through the issuance of capital leases.

See Notes to Condensed Consolidated Financial Statements.

## 1. FINANCIAL STATEMENTS

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all estimates and adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included, however, actual results could differ from those estimates. Operating results for the six months ended June 30, 1996 are not necessarily indicative of the results that may be expected for the year ended December 31, 1996. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's annual report on Form $10-\mathrm{K}$ for the year ended December 31, 1995.

## 2. ACCOUNTING PRINCIPLES

The Company adopted the provisions of the Statement of Financial Accounting Standards (SFAS) No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of," in its financial statements for the year ended December 31, 1995. The cumulative effect as of January 1, 1995, of adopting Statement 121 decreased net income by $\$ 219,000$, or \$0.02 per share.

In October 1995, the FASB issued SFAS No. 123, "Accounting for Stock-Based Compensation". This statement is effective for fiscal years beginning after December 15, 1995. The Company will continue to record stock-based compensation under the provisions of APB 25, and will provide the disclosures and pro forma results mandated by SFAS 123, for year end reporting.

## 3. ACCOUNTS RECEIVABLE

Credit is extended on an evaluation of the customer's financial condition and, generally, collateral is not required. Credit terms are consistent with industry standards and practices. Trade accounts receivable at June 30, 1996 and December 31, 1995 have been reduced by an allowance for doubtful accounts of \$1,770,000 and \$1,800,000, respectively. Bad debt expense was $(\$ 30,000)$ and $\$ 71,000$ for the six month periods ended June 30, 1996 and 1995, respectively.

## Finished goods <br> Work-in-process

Raw materials
Total inventories at current costs:

| 1996 |  |
| :---: | :---: |
| $\$ 31,658$ | $\$ 33,570$ |
| 12,116 | 6,687 |
| 2,864 | 2,659 |

(Less) :
Current costs over LIFO
stated values
$(2,461)$
42,916

Reserve for decline in
market value of inventories

Inventories of the Company are generally valued at the lower of last-in, first-out (LIFO) cost or market. Other inventories of the Company are valued at average cost or market, whichever is lower. An actual valuation of inventory under the LIFO method can be made only at the end of each year based on the inventory levels and costs at that time. Accordingly, interim LIFO calculations must necessarily be based on management's estimates of expected year-end levels and costs.
5. SHORT-TERM BORROWINGS

During 1995, the Company entered into an Amended and Restated Loan Agreement with its banks. The agreement increased the borrowing commitment to $\$ 45$ million from $\$ 40$ million, slightly reduced interest rates and extended the term of the agreement to July 1, 1999. Borrowings under the agreement are secured by accounts receivable and inventory.

The agreement includes financial covenants requiring a minimum net worth, and minimum levels for the fixed charge coverage ratio, the leverage ratio and the current ratio. The agreement also restricts dividends, investments, capital expenditures, indebtedness and sales of certain assets.

## 6. EARNINGS PER COMMON SHARE

Earnings per common share are computed by dividing net income by the average number of Class $A$ common shares and common stock equivalents outstanding during the quarterly periods ending June 30,1996 and 1995 of approximately $9,944,000$ and 9,923,000, respectively.

Common stock equivalents are the net additional number of shares which would be issuable upon the exercise of the outstanding common stock warrants and common stock options, assuming that the Company used the proceeds to purchase additional shares at market value. Common stock equivalents had no material effect on the computation of earnings per share for the periods ending June 30, 1996 and 1995.

## 7. COMMITMENTS AND CONTINGENT LIABILITIES

The Company is subject to laws and regulations relating to the protection of the environment and the Company's efforts to comply with increasingly stringent environmental regulations may have an adverse effect on the Company's future earnings. While it is not possible to quantify with certainty the potential impact of actions regarding environmental matters, particularly any future remediation and other compliance efforts, in the opinion of management, compliance with the present environmental protection laws will not have a material adverse effect on the financial position, competitive position, or capital expenditures of the Company.

The Company is subject to legal proceedings and claims which arise in the ordinary course of its business. In the opinion of management, the amount of ultimate liability with respect to these actions will not materially affect the financial position of the Company.

At June 30, 1996, the Company had outstanding letters of credit of approximately \$856,000.

| Three Months Ended |  |
| ---: | ---: | ---: |
| June 30, |  |
| 1996 | Six Months Ended |
| (Dollars in thousands) |  |


| Net Sales: |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Rail Products |  | \$25,109 | \$30, 263 |  |  | \$48,628 |  | \$51,393 |  |
| Construction Products |  | 23,663 |  | 25,48 |  | 39,681 |  | 44,697 |  |
| Tubular Products |  | 15,986 | 16,819 |  |  | 24,752 | 113,061 | 31,930 |  |
| Total Net Sales |  |  | 64,758 |  | 72,564 |  |  |  | 128, 020 |
| Gross Profit: |  |  |  |  |  |  |  |  |  |
| Rail Products |  | 3,549 |  | 3,623 |  | 7,063 |  | 6,373 |  |
| Construction Products |  | 3,294 |  | 2,713 |  | 5,371 |  | 4,839 |  |
| Tubular Products |  | 1,350 |  | 1,412 |  | 1,959 |  | 2,960 |  |
| Total Gross Profit |  |  | 8,193 |  | 7,748 |  | 14,393 |  | 14,172 |
| Expenses: |  |  |  |  |  |  |  |  |  |
| Selling and adminisitrative |  |  |  |  |  |  |  |  |  |
| Interest expense |  | 611 |  | 756 |  | 1,175 |  | 1,336 |  |
| Other (income) expense |  | (209) |  | (265) |  | (336) |  | (252) |  |
| Total Expenses |  | 6,012 |  |  | 6,232 |  | 11,852 |  | 12,046 |
| Income Before Income Taxes | 2,181 |  | 1,516 |  | 2,541 |  | 2,126 |  |  |
| Income Tax Expense (Benefit) | 926 |  | (208) |  | 1,066 |  |  |  |  |
| Income Before Cumulative Effect of Change in Accounting Method |  | 1,255 |  | 1,724 |  | 1,475 |  | 2,126 |  |
| Cumulative Effect of Change in Accounting Method |  |  |  |  |  |  |  |  | (219) |
| Net Income | \$1, 255 |  | \$1,724 |  | \$1,475 |  | \$1,907 |  |  |

## Second Quarter 1996 Results of Operations

The net income for the 1996 second quarter was $\$ 1.3$ million or $\$ 0.13$ per share on net sales of $\$ 65$ million. This compares to a 1995 second quarter net income of $\$ 1.7$ million or $\$ 0.17$ per share on net sales of $\$ 73$ million.

Rail products' net sales in the 1996 second quarter of $\$ 25.1$ million decreased $17 \%$ from the comparable period last year due to unanticipated delays in the shipments of certain rail products. Despite a substantial increase in fabricated products' sales, construction products' second quarter net sales decreased $7 \%$. The decline was primarily attributable to the continued reduced availability of piling products. Tubular products' net sales in the quarter were $\$ 16.0$ million or a decrease of $5 \%$. Increases in coated pipe activity and fosterweld sales were offset by the Company's withdrawal from the warehouse pipe market. Changes in net sales are primarily the result of changes in volume rather than changes in prices.

The gross margin percentage for the total company in the 1996 second quarter increased to $13 \%$ from $11 \%$ in the 1995 second quarter. Rail products' gross margin percentage increased to $14 \%$ due to higher margins in all major product areas. Construction products gross margin percentage increased to $14 \%$ due to higher margins on fabricated products and a reduction in the sale of lower margin piling products. The gross margin percentage for tubular products did not change from the prior year second quarter.

Selling and administrative expenses decreased $2 \%$ in the 1996 second quarter from the same period last year. Operating income before taxes increased 44\% to \$2.2 million from \$1.5 million.

First Six Months of 1996 Results of Operations
Net income for the first six months of 1996 was $\$ 1.5$ million or $\$ 0.15$ per share. This compares to a 1995 first six months net income of $\$ 1.9$ million or $\$ 0.19$ per share. The restated 1995 results included a charge of $\$ 0.2$ million relating to the adoption of SFAS No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed of".

Rail products' net sales in the first half of 1996 declined 5\% from the first half of 1995 due to decreased billings in all but new rail products. Construction products' net sales decreased $11 \%$ primarily due to the lack of availability of piling products. Tubular products' net sales decreased $23 \%$ which
reflects the Company's withdrawal from the warehouse pipe market. Changes in net sales are primarily the result of changes in volume rather than changes in prices.

The gross margin percentage for the Company was $13 \%$ in the first half of 1996 compared to $11 \%$ in the 1995 first half. Rail products' gross margin percentage increased to $15 \%$ due to higher margins in all major product areas. Construction products' gross profit margin increased to $14 \%$ from $11 \%$ as a result of higher margins on fabricated products and a reduction in the sale of lower margin piling products. The gross margin percentage for tubular products decreased to $8 \%$ due to lower margins on coated pipe products.

Selling and administrative expenses for the first six months of 1996 were relatively unchanged from the first six months of 1995.

Liquidity and Capital Resources
The Company's ability to generate internal cash flow
("liquidity") results from the sale of inventory and the
collection of accounts receivable. During the first six months
of 1996 , the average turnover rate for inventory was relatively unchanged from the prior year. The turnover rate for accounts receivable during the first six months of 1996 was slightly higher than during the same period of the prior year. Working capital at June 30, 1996 was $\$ 64.3$ million compared to $\$ 57.9$ million at December 31, 1995.

During the first six months of 1996, the Company had capital expenditures of $\$ 1.1$ million. Capital expenditures in 1996 are not expected to exceed $\$ 3.0$ million and are anticipated to be funded by cash flows from operations.

Total revolving credit agreement borrowings at June 30, 1996 were $\$ 32.2$ million or an increase of $\$ 2.4$ million from the end of the prior year. At June 30, 1996, the Company had approximately $\$ 11.9$ million in available unused borrowing commitment. Management believes its internal and external sources of funds are adequate to meet anticipated needs.

## Other Matters

The Company owns stock in a privately held short-line railroad. The railroad's financial statements indicate a book value of approximately $\$ 2.7$ million for the stock held by the Company. The market value of the stock is not readily determinable and, therefore, the investment is recorded in the Company's accounts at its historical cost of \$0.2 million. The Company has been advised that the railroad intends eventually to sell this business. Although no assurances can be given as to timing or results of this sale, the Company believes that the potential sales price of the stock could significantly exceed $\$ 2.7$ million.

The Company had previously decided to divest its Fosterweld operations and is engaged in exclusive discussions with a potential buyer concerning the sale of these assets. Although the outcome of these discussions is uncertain, and various issues remain unresolved, management believes that this transaction should be completed in 1996 and the Company will recognize a gain on the sale. The amount of gain is uncertain at this time.

The Company sold its facility at Windsor, New Jersey, which had fixed assets with a carrying value of $\$ 1.0$ million. In February 1996, the Company leased its Navasota, Texas pipe coupling facility to a third party, with an option to purchase at $\$ 0.8$ million.

Outlook

The Company's future operating results may be affected by a number of factors. The Company is dependent upon a number of major suppliers. If a supplier had operational problems or ceased making material available to the Company, operations could be adversely affected. The Company's operations are in part dependent on governmental funding of infrastructure projects. Significant changes in the level of government funding of these projects could have a favorable or unfavorable impact on the operating results of the Company.

Additionally, governmental actions concerning taxation, tariffs, the environment or other matters could impact the operating results of the Company. The Company's operations results may also be affected by the weather.

Although backlog is not necessarily indicative of future
operating results, total Company backlog at June 30, 1996, was
approximately $\$ 93$ million or $14 \%$ higher than at December 31 ,
1995 and $15 \%$ lower than at June 30, 1995. The decline in the 1996 rail
backlog reflects the partial shipment of the $\$ 23$ million Port of
Los Angeles modernization contracts. The following table provides
the backlog by business segment.

4. RESULTS OF VOTES OF SECURITY HOLDERS

At the Company's annual meeting on May 8, 1996, the
following individuals were elected to the Board of Directors:

|  | For Election |  | Wi |
| :---: | :---: | :---: | :---: |
| Name |  |  | A |
| L. B. Foster II | 7,996,950 | 55,695 |  |
| J. W. Puth | 7,996,850 |  | 55,795 |
| W. H. Rackoff | 7,996,850 | 55,795 |  |
| R. L. Shaw | 7,996,850 |  | 55,795 |
| J. W. Wilcock | 7,996,786 | 55,859 |  |

Additionally, the shareholders voted to approve Ernst \&
Young as the Company's independent auditors for the fiscal
year ended December 31, 1996. The following table sets
forth the results of the vote for independent auditors:

| For Approval | Approval | Against | Abstained |
| ---: | ---: | ---: | ---: |
| $8,009,478$ | 31,620 | 11,547 |  |

Item 6. EXHIBITS AND REPORTS ON FORM 8-K
a) EXHIBITS

Unless marked by an asterisk, all exhibits are incorporated herein by reference:
3.1 Restated Certificate of Incorporation as amended to date filed as Exhibit 3.1 to Form 10-Q for the quarter ended March 31, 1987

Bylaws of the Registrant, as amended to date, filed as
Exhibit 3.2 to Form 10-K for the year ended December 31, 1993.
4.1 Amended and Restated Loan Agreement by and among the

Registrant and Mellon Bank, N.A., NBD Bank, and Corestates
Bank, N.A. dated as of November 1, 1995 and filed as Exhibit
4.1 to Form 10-K for the year ended December 31, 1995.

Lease between the Registrant and Amax, Inc. for manufacturing
facility at Parkersburg, West Virginia, dated as of
October 19, 1978, filed as Exhibit 10.15 to Registration Statement No. 2-72051
10.16 Lease between Registrant and Greentree Building Associates for Headquarters office, dated as of June 9, 1986, as amended to date, filed as Exhibit 10.16 to Form $10-\mathrm{K}$ for the year ended December 31, 1988.
10.16.1 Amendment dated June 19, 1990 to lease between Registrant and Greentree Building Associates, filed as Exhibit 10.16.1 to Form 10-Q for the quarter ended June 30, 1990.
10.19

Lease between the Registrant and American Cast Iron Pipe Company for Pipe Coating Facility in Birmingham, Alabama dated December 11, 1991 and filed as Exhibit 10.19 to Form 10-K for the year ended December 31, 1991.

Amended and Restated 1985 Long-Term Incentive Plan, as
amended and restated March 2, 1994 and filed as Exhibit 10.33.2 to Form $10-\mathrm{K}$ for the year ended December 31, 1993. **
10.45 Medical Reimbursement Plan filed as Exhibit 10.45 to Form 10-K
for the year ended December 31, 1992. **
10.46 Leased Vehicle Plan as amended to date. Filed as Exhibit 10.46 to Form $10-\mathrm{K}$ for the year ended December 31, 1993. **
10.49 Lease agreement between Newport Steel Corporation and L.B. Foster Company dated as of October 12, 1994 and filed as Exhibit 10.49 to Form $10-\mathrm{Q}$ for the quarter ended September 30, 1994.
10.50 L. B. Foster Company 1996 Incentive Compensation Plan. Filed as Exhibit 10.50 to Form 10-K for the year ended
December 31, 1995. **
10.51 Supplemental Executive Retirement Plan. Filed as Exhibit 10.51 to Form 10-K for the year ended December 31, 1994. **

Exhibits marked with an asterisk are filed herewith.
** Identified management contract or compensatory plan or arrangement required to be filed as an exhibit.
b) REPORTS ON FORM $8-\mathrm{K}$

No reports on Form 8-K were filed by the Registrant during the three month period ended June 30, 1996.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.
. B. FOSTER COMPANY
(Registrant)

Date:

Sr. Vice President-
Finance and Administration
\& Chief Financial Officer (Principal Financial Officer and Duly Authorized Officer of Registrant)

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DEC-31-1996 JUN-30-1996

1537
$49891{ }^{0}$
1770 46577
99569
61597
33270 125950 35284

125950
11306198668

## 98668

0
0
1175
2541
$1475 \quad 106$
$0^{0}$
0
1475
.15
.15

